

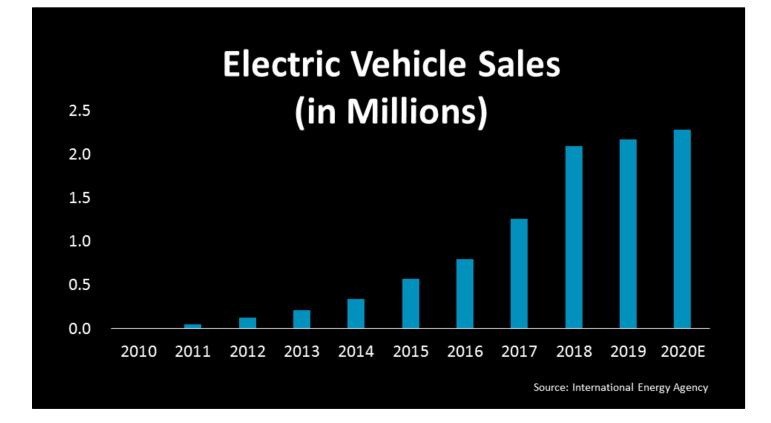
Electric Vehicles 2.0

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In 2018, I discussed electric vehicles, or EVs for short, and the potential implications of rising EV sales on oil demand.

In this presentation, I will be discussing electric vehicles and General Motors.

General Motors, the well-known car maker with brands such as Cadillac, Buick, Chevrolet and GMC, is a relatively new addition to the Odlum Brown Model Portfolio. We added the company to our coverage list because we believe it is well positioned to capitalize on growth in EV demand, and we are very excited about its future prospects. But before I talk more about GM, let's check in on how the EV market is doing.



Over the last decade, we've seen a significant increase in the number of electric vehicles sold globally. In 2010, the number of EVs sold annually was close to zero; 10 years later, that number is now over two million, which is pretty impressive!

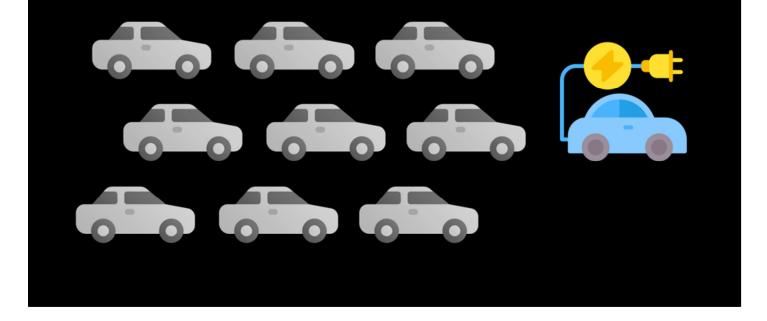
You might be wondering why the growth rate slowed in 2019 and 2020.

China is the world's largest market for electric vehicles. In mid-2019, China reduced its subsidies for electric vehicles by approximately 50%, which led to a significant slowdown in sales in the second half of the year.

In 2020, the COVID-19 pandemic dampened electric vehicle sales growth. However, government subsidies in Europe helped offset the pandemic's negative impact.

Notwithstanding the slowdown over the last couple of years, sales of electric vehicles are expected to accelerate in the future.

1 out of 10 Cars Sold Will Be Electric by 2025



At less than 3%, electric vehicles still represent a relatively small percentage of total auto sales. However, this is expected to change.

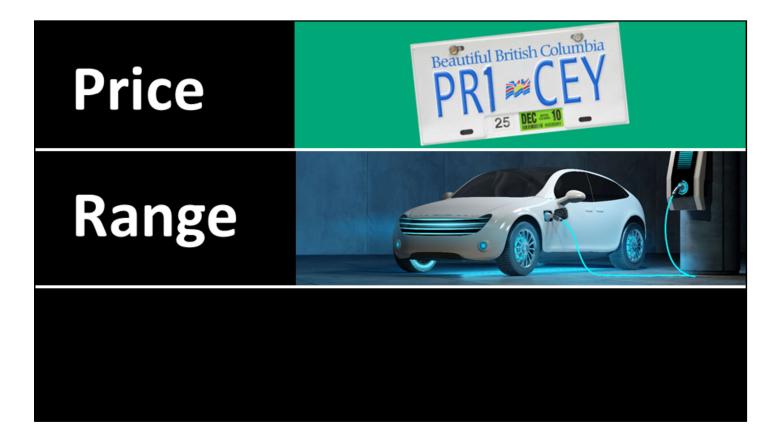
For example, Bloomberg New Energy Finance estimates that approximately one out of 10 new passenger vehicles sold in 2025 will be electric.

By 2040, it estimates that over half of all passenger vehicles sold will be electric.



In 2018, I discussed three common reasons cited for not purchasing an electric vehicle, and they are still relevant today.

Cost is one of the biggest impediments. Electric vehicles are more expensive in the absence of government subsidies.



Range anxiety is another concern. Drivers worry about being stranded and having insufficient battery power to reach their destination or a charging station.



Finally, limited choice is another common reason cited for not buying an electric vehicle.

We believe these challenges are starting to dissipate. This will likely lead to increased adoption of electric vehicles over time.

To highlight the transformation underway, let's look at each of the three issues in the context of General Motors and its plans to move toward an all-electric future.



General Motors is a global automotive company. It has the largest market share in the U.S. and is the market leader in trucks, crossovers and sport utility vehicles.

Over the next five years, GM will be investing over US\$27 billion in electric vehicle development.

GM is on the verge of an exciting transformation with its strategic shift into electric vehicles.

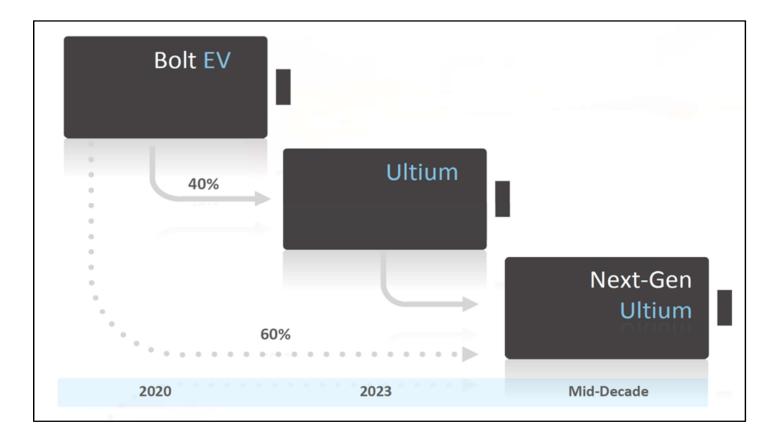
Highlighting this move, the company recently changed its corporate logo for the first time in over 50 years. Here's how they describe it:

"The new GM logo features a color gradient of vibrant blue tones, evoking the clean skies of a zeroemissions future and the energy of the Ultium platform. The rounded edges and lower-case font create a more modern, inclusive feel. The underline of the "m" connects to the previous GM logos as well as visually representing the Ultium platform. And within the negative space of the "m" is a nod to the shape of an electrical plug."



GM's transition into an all-electric future revolves around its new Ultium Battery System, which is shown here.

We believe Ultium could be a game-changer for GM as it helps the company overcome the three common impediments cited by buyers that we just talked about.



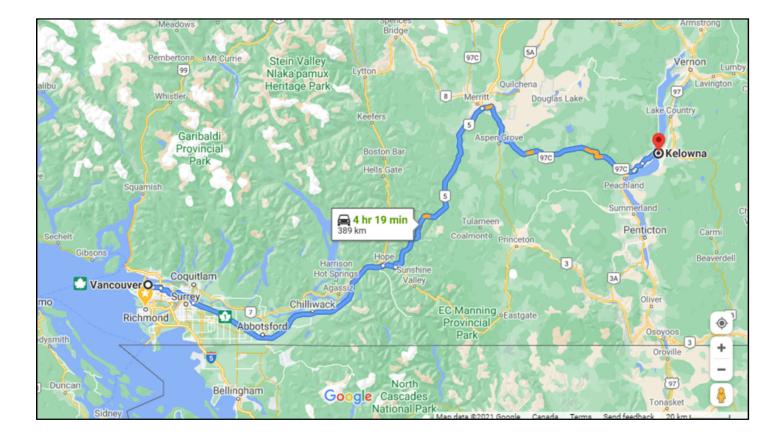
Instead of an internal combustion engine, EVs have battery packs. These battery packs are expensive and have typically been the main reason for the higher cost associated with EVs.

However, battery costs are declining as technology improves, and the need for subsidies should dissipate as this occurs.

For example, General Motors expects its first-generation Ultium batteries to be about 40% cheaper to produce than the batteries in its existing Chevrolet Bolt EV.

As a result, GM's Ultium battery technology is expected to make its EVs cost competitive with internal combustion engine vehicles.

Looking further out, its next-generation Ultium batteries, currently under development, are expected to cost even less to manufacture.



Ultium also addresses consumer concerns about range anxiety.

With its first-generation Ultium batteries, GM expects to deliver a driving range of up to 400 miles or 650 kilometres on a full charge.

This could increase even further with GM's next-generation batteries, as the company has discussed the possibility of eventually achieving a driving range of 600 miles or 965 kilometres.



When it comes to electric vehicles, there aren't a lot of choices available right now.

GM plans to introduce 30 new electric vehicle models globally by 2025. Two-thirds of these models will be available in North America, including the Hummer EV super truck and the Cadillac Lyriq SUV.

GM will be able to offer a wide range of choices because its new Ultium battery system provides significant design flexibility. Using one common battery platform also reduces development times for new electric vehicle models.

With its modular Ultium battery system, GM can build a complete lineup of electric vehicles ranging from trucks, SUVs and crossovers to high-performance sports cars.



Malcolm Gladwell, well-known author of *The Tipping Point*, describes it as "the moment of critical mass, the threshold, the boiling point."

Electric vehicles are approaching their "tipping point" as battery technology improves and costs decline.

With respect to GM, its Ultium battery technology is a tipping point for the company as it moves toward the electrification of its vehicles.

Investors may be getting a bit carried away when it comes to the valuation of certain electric vehicle-related companies. However, given its low valuation, the market is not giving GM much credit for its strategic shift into EVs.

The company's attractive valuation and our bullish outlook for its EV business make us very excited about General Motors' stock.

Thank you for your time, and I will leave you with this: GM Commercial (see 7:22 of the video).



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